



Big Data is here to stay, now  
what?

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SDLC



Passion for Big Data



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[BigDataIsHere.blogspot.com](http://BigDataIsHere.blogspot.com)

# AGENDA



Big Data: Introduction

Datafication, Data Exhaust

Value Proposition

Big Data and Big Brother

People's Data

Getting to Know Ourselves

SDLC Implications

# Big Data: An Introduction

Where did it come from?

Data has always been there

Data collection is easier than ever

Data storage is cheaper than ever

Data analysis is easier with new tools

More data is added every minute

# Added in 60 seconds



# Big Data: An Introduction

- All human knowledge until 2002
- Football field filled with DVDs



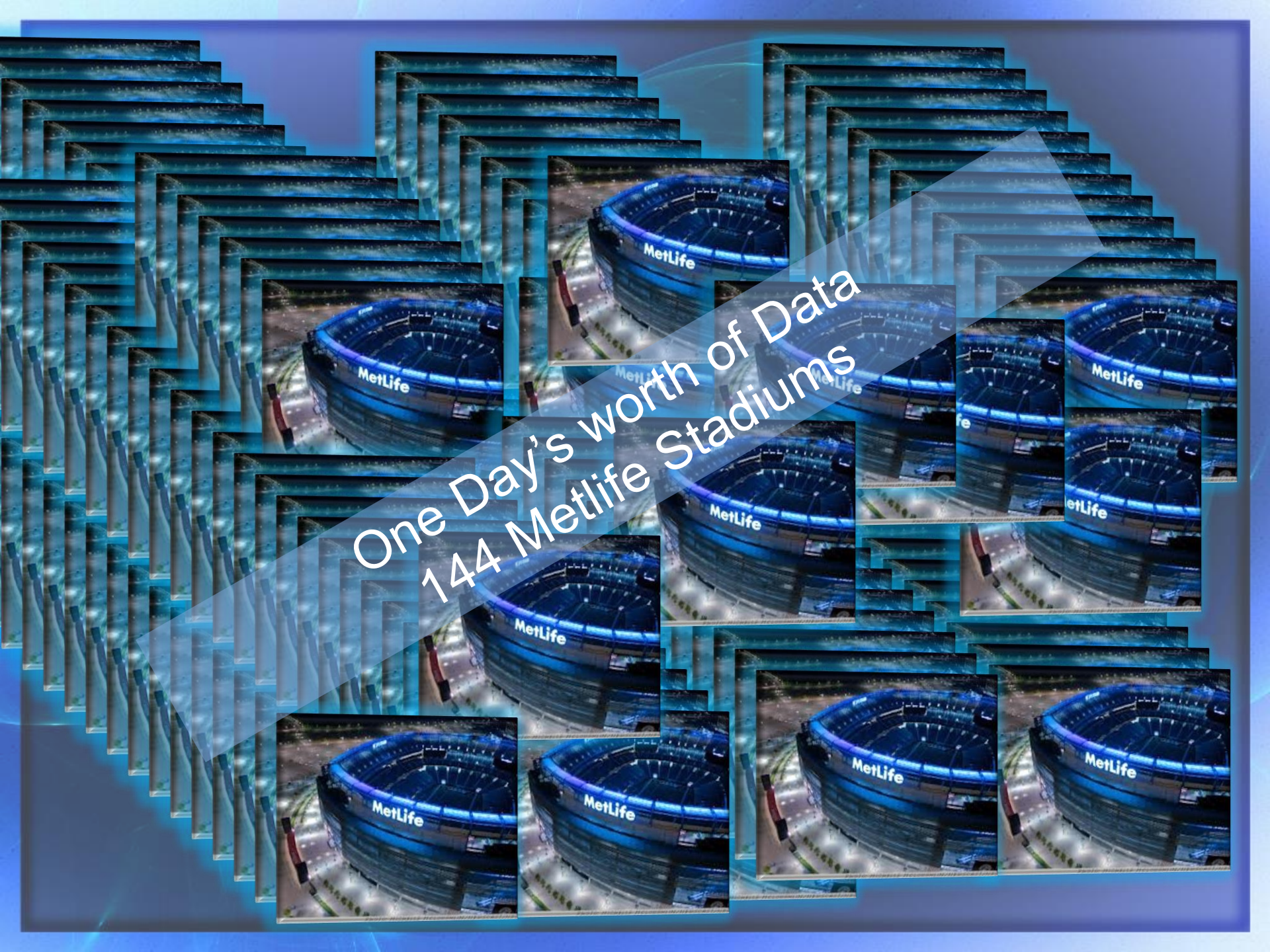
# Big Data: An Introduction

- Every 10 minutes



We create the same amount of data that has been created since recorded history until 2002

One Day's worth of Data  
144 MetLife Stadiums





# Big Data: An Introduction

- Where is it coming from

Social media

Governments

Science

Shopping

UN

Universities

Businesses

Mobile

Location

Health

Manufacturing

Transportation

...



**DataFication**

**Data Exhaust**

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# Datafication

- Turn a process or activity that was previously invisible into data
- That data can then be tracked, monitored, and optimized, leading to new opportunities — and new challenges

# Datafication

- Facebook has “datafied” our friends network
- Google has “datafied” our search
- LinkedIn has “datafied” our professional connections
- Twitter has “datafied” news and real time information
- Waze has “datafied” our driving
- Amazon has “datafied” how we read books, what we read, and how fast we read
- Car manufacturers are “datafying” cars, tires, maintenance indicators, sitting positions
- Companies are “datafying” HR data, looking for trends, (who is leaving, why are they leaving, etc.)

# Data Exhaust

- Unstructured **information** or **data** that is a by-product of the **online activities** of Internet users
- Collecting and analyzing data exhaust can provide **valuable insight** into the purchasing **habits** of **consumers**
- Also called digital exhaust



# Data Exhaust

- We leave behind a trail (or a digital smell, if you will)
- Marketers are very interested in tracking this information so that they can display appropriate ads based on so-called "behavioral targeting"
- Huge competitive advantage for companies
- Big barrier to entry against rivals
- Amazon, Google, Facebook, etc.
  - Performance is a function of collected data exhaust
  - Incorporate back into the business

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# Value proposition

- Forrester Research estimates that organizations effectively utilize less than 5% of their data
- 95% of what your organization “knows” isn’t being used to its full potential





# Value proposition

- **20 years ago**, Lew Platt, former CEO of HP, said, “If only HP knew what HP knows, we’d be three times more productive.”
- No lack of data
  - Your company is collecting data today (customer, vendor, process, performance, HR, etc.)
- Use data to implement
  - Business Intelligence
  - Predictive Analytics

# Value Proposition

## Imagine if

- You had the **power** to anticipate problems
- You could do something to **fix** issues **before** they happen
- You didn't have to **explain** to shareholders why targets were missed
- You had the **power** to **preemptively** address problem areas
- You could **predict** the future
- You could use
  - social media
  - server logs
  - login stats
  - images search
  - shopping habits
  - equipment sensors
  - GPS information

# Value proposition

## Types of Analytics

Reactive

Exploratory

Predictive

# Value proposition

- Google Analytics: examine the “compare to” click
- Google’s: “did you mean?”
- Prove you are human
- Value of data resides in its potential use (Latent value of data)
  - Use cell phone records to see protesters coming
  - Location-based advertising
  - Car seat sensors to prevent theft

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# Big Data and Big Brother

- Commercial enterprises are not the only ones collecting data and sniffing data exhaust
- Governments all over the world have amassed huge amounts of data about everything that we do
- Recent NSA revelations only scratch the surface of the amount/types of data that the US government is collecting around the world (even the German Chancellor, and US public officials are not immune)

# Big Data and Big Brother

## Using Predictive Analytics:

- Use Big Data predictions about people to punish them before they may have acted
- Parole boards base decisions to release inmates from prison
- Police use “Predictive Policing”
  - Streets, groups, individuals get extras scrutiny
- Richmond, VA police correlate crime data with pay day, sports events, gun shows...

# Big Data and Big Brother

- When it comes to privacy, Big Data is a **game changer**
- **Dormant** value unknown at collection time
- Big Data is often used for purposes other than for which it was collected
- Three core strategies have lost effectiveness
  - Notice of consent, Opt out, Anonymization
- Laws and regulations have not kept up
- Privacy through consent - Privacy through accountability
- Collector's duty to use data responsibly
- Time limits on data storage
- Guaranteeing human agency



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# Big Data: People's Data

- Privacy concerns are real
- But not all doom and gloom
- People are demanding to get their data back (or at least access to it)
- Recent movement afoot that government data is really owned by the people
- Sites like Data.gov is one of many examples of open government movement to give access to that data (when possible)

# Big Data: People's Data

- 91,641 datasets
- 349 citizen-developed apps
- 137 mobile apps
- 175 agencies
- 87 galleries
- 295 Government APIs



Agriculture



Climate



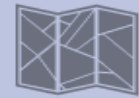
Education



Energy



Finance



Geospatial



Global  
Development



Health



Jobs & Skills



Public Safety



Science &  
Research



Weather



Business



Cities



Consumer



Counties



Ethics



Law



Manufacturing



Ocean



States

# Big Data: People's Data

The image displays a collage of overlapping screenshots of the DATA.GOV website. The central screenshot shows the homepage with the following elements:

- Header:** "DATA.GOV EMPOWERING PEOPLE" logo and navigation links for "HOME" and "ABOUT".
- Search:** Two search boxes labeled "Search Data Catalog" and "Search site content".
- Navigation:** A dark blue menu bar with links for "HOME", "ABOUT", "DATA", "METRICS", "OPEN GOVERNMENT", "BLOGS", and "COMMUNITIES".
- Main Content:**
  - Baby Names:** A featured section titled "Baby Names" with a pink box saying "National" and a blue box saying "since 1879", accompanied by a photo of a baby.
  - Latest Datasets:** A list of datasets including "USGS National Geologic Map Database C...", "Lea County E-911 Roads", "Sandoval County E-911 Roads", "Harding County E-911 Roads", "Colfax County E-911 Roads", "Cibola County E-911 Roads", "Socorro County E-911 Roads", "Dona Ana County E-911 Roads", "Sierra County E-911 Roads", and "Eddy County E-911 Roads".
- Footer:** Three columns labeled "DATA AND TOOLS", "COMMUNITIES", and "OPEN GOVERNMENT", each with a representative image.

# Big Data: People's Data

## Code for America

- improves the **relationships** between **citizens** and **government**

## Sunlight Foundation

- uses the power of the Internet to catalyze **greater** government **openness** and transparency

## Open Knowledge Foundation (UK)

- promotes **open data** and open content including government data, publicly funded research and public domain cultural content

## Data Market (Iceland)

- example of a big data middleman company

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# Getting to know ourselves

- Google nGram Project: Google digitized millions of books since the 1800s as part of its Google Books search engine.  
<http://books.google.com/ngrams>
- A great way to find out more about ourselves and make human connections

# Getting to know ourselves

Google books Ngram Viewer

Graph these comma-separated phrases:   case-insensitive

between  and  from the corpus  with smoothing of  [Search lots of books](#)





# Getting to know ourselves

- <http://www.gapminder.org/>
- Fact based world wide view
- Fighting **ignorance** with fact-based **worldviews** everyone can **understand**
- World **solutions** (example HIV in Africa) need to examine trends and offer **strategies** based on each **country** and segment within that country
- Big data will allow us to successfully do just that

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# SDLC Implications SW Development

- Software development:
  - Making software widgets (Manufacturing)
- Analytics projects:
  - Finding gold (Mining)
- Long live the prototype
- Business gaining IT expertise
- Leaving IT departments out of the loop
- IT – Business partnership

# SDLC Implications - QA

- No requirements in the traditional sense
- How do we test big data analytics projects?
- What then is a pass/fail criterion?
- If the user clicks on a data point in a dashboard, what should they see?
- What do you expect them to see?
- Side-by-Side Testing

# SDLC Implications - QA

- Using Analytics of your customer data (social media), you can focus your QA activities on functionality that is most used by the end user
- This is easy today as a one-off activity
- Continuous feedback loop - customer analytics to constantly inform your test activities
- Increase QA performance
- Reduce your testing timeline and cost
- Automate high risk test cases
  - Higher rate of use
  - Higher rate of failure

# HR Implications

- Hiring and keeping good data scientists
- Promotions: Chief Analytics Officer
- Challenging environment
- People skills

**THANK YOU**

**Q**

**&**

**A**

# References

- [http://www.ted.com/playlists/56/making\\_sense\\_of\\_too\\_much\\_data.html](http://www.ted.com/playlists/56/making_sense_of_too_much_data.html)
- [http://blogs.forrester.com/brian\\_hopkins/11-09-30-big\\_data\\_will\\_help\\_shape\\_your\\_markets\\_next\\_big\\_winners](http://blogs.forrester.com/brian_hopkins/11-09-30-big_data_will_help_shape_your_markets_next_big_winners)
- <http://info.sdlcpartners.com/blog/?Tag=Predictive%20Analytics>
- Forrester: <http://www.slideshare.net/hortonworks/forrester-mb-bigdatahortonworksv1>
- TED Videos



# Power of Human connections

- Khan Academy:  
<https://www.khanacademy.org/>
- Flipping Education:  
<http://www.forbes.com/sites/pascalemmanuelgobry/2012/12/11/what-is-the-flipped-classroom-model-and-why-is-it-amazing-with-infographic/>
- MIT: <https://immersion.media.mit.edu/viz#>
- Minority report: